



Area Delivery Plans 2009/10 – Delivering Better Outcomes for Local People Across Leeds

Summary of Priorities and Key Actions for the
10 Area Committees

Further information and the full Area
Delivery Plans are available on the internet
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Better Outcomes for Local People – delivering the Leeds Strategic Plan Priorities at an area level through the Area Committee Area Delivery Plans

The **Leeds Strategic Plan 2008 to 2011**, sets out key priorities and identifies how we will contribute to delivering the aspirations of the City set out in the **‘Vision for Leeds 2004 to 2020’**.

The Plan also encompasses the Local Area Agreement for the city, and Area Delivery Plans have been developed to contribute to the delivery of targets against the city’s key performance indicators. This should help to strengthen local service improvements, and ensure that the Council and its partners work together to maintain excellence in service delivery.

The Area Delivery Plans for 2009/10 set out service priorities and improvement strategies for each of the Area Committees. Priorities and specific actions were developed following the compilation of information about each area, the results of local consultation and discussions with ward members and service providers.

Actions within the Plans have been developed to reflect new and existing areas of priority work, which the Area Committees have delegated responsibility for. These include: Community Centres; Neighbourhood Wardens; CCTV; and Neighbourhood Management Co-ordination.

In 2008/09 a number of enhanced roles to influence, develop and consult with local people and service providers were added to the responsibilities of Area committees. These cover a wide range of themes, including:

- The coordination of **Local Engagement Activity** linked to the improvement of local services and Area Delivery Plan priorities
- Influencing the development and use of **Community Green Space**, and consultation on proposals to improved these
- Overview of **Police Community Safety Officers (PCSOs), Neighbourhood Policing Teams and Multi Agency Crime and Grime Operations** in each ward
- Influencing the development and delivery of activity undertaken by the **Environmental Action Teams**
- **Street Cleansing** - involvement in discussions about priority service developments, service planning and proposals on significant issues and or changes to services
- Commenting on annual and forward programmes of planned maintenance, traffic management proposals and minor maintenance scheme to **local Highways**
- Become Champions for the development and delivery of children’s services, linked to the establishment of **Local Children and Young People’s Plans** and act to influence where appropriate

- To influence and become an important conduit for the early identification of **Health and Well Being** priorities for within localities
- **Review of 16 Conservation areas**
- Influencing **Grounds maintenance** activity and contractual requirements
- Consultation and monitoring of **area based regeneration schemes**, and **Town and District centre** projects

Further work has taken place throughout 2008/09 to develop the roles and responsibilities of Area Committees and this will continue in 2009/10.

The sections below summarise the priorities and key actions for each of the Area Committees. They provide a snapshot of activities to be implemented over the next twelve months and demonstrate how the Area Committees will deliver against each of the priority themes outlined in the Leeds Strategic Plan.

Area Committee: Inner East

Local Improvement Priorities and Key Actions for 2009/10:

Leeds Strategic Plan Theme: Culture

Consultation with residents has identified a substantial gap in the provision of activities for young people across the three Inner East wards. Residents told the Area Committee that that they would like to see more sporting and cultural activities on offer.

- In order to improve the sporting and cultural offer in Inner East additional activity has been commissioned by the Area Committee for 2009/10. This includes:
 - ✓ an extra sports programme to be delivered from Fearnville Leisure Centre, Thomas Danby College and a variety of venues in Seacroft
 - ✓ two summertime football camps delivered by Streetwork Soccer
 - ✓ more Street Athletics activity and family sports days at Primrose High
 - ✓ East Leeds FM promoting local talent and activity through broadcasting, webcasting and attending community engagement events
 - ✓ a summer programme for children in Seacroft delivered by Feel Good Factor's mobile play scheme; plus a Youth Arts Festival hosted by local schools.
 - ✓ Women's Health Matters providing activities for girls and young women in Gipton and Harehills
 - ✓ extra summer activities delivered by Youth Services for each ward.
 - ✓ a strong sports and cultural element to all community events supported by the Area Committee; such as the Gipton and Seacroft Galas, Celebrating Harehills and the new "Zestival" in East End Park.
- Refurbishment of local play facilities is being planned for Gipton Square and Seacroft Green and Gardens. The Area Committee is also funding improvements to Richmond Hill, Alston Lane, Ebor Gardens and Kentmere community centres to make them more attractive and accessible to all.

Leeds Strategic Plan Theme: Enterprise and the Economy

Nearly all of Inner East neighbourhoods fall within the top 10% most deprived in the country, with many in the top 3%. Increasing activity to support residents to ultimately become more financially independent and boost the local economy is a priority for the Area Committee.

- The Area Committee is funding additional support to the Voluntary and Community Sector to help local organisations become less dependent on external grants and therefore sustain local employment and skills building. Leeds Ahead have been funded to secure 60 hours of professional advice/assistance to local organisations from the business sector. The Area Committee is also seed funding activity to be mainstreamed if successful; for

example (a) the “Climb in Education” project run by Harehills Youth in Partnership (improving key stage 2 results through IT) in local primary schools; (b) bridging funding for a community greengrocer scheme whilst long term funding is secured from Big Lottery.

- Six primary schools in the area will benefit from a “World of Work” scheme commissioned by the Area Committee from Leeds Ahead. The scheme involves volunteers from Leeds businesses working with children to explore what it is like to work, the benefits derived from working, the types of jobs available and what you need to get a job.
- A major jobs fair will be organised in Harehills to attract local residents, organisations and employers. The event will provide information and support on all the stages of getting a new job; including training opportunities, sources of funding and practical support to help remove barriers such as childcare.

Leeds Strategic Plan Theme: Thriving Places

Consultation with residents shows an improving perception of how crime, anti-social behaviour and environmental issues are being dealt with by agencies across Inner East. However, tackling crime and grime remains a top priority in the community and features high in the Area Committee’s Area Delivery Plan.

- £25k per ward has been allocated by Area Committee to deliver actions that tackle and solve local crime and grime problems. Actions will mainly be developed through local inter-agency tasking teams. Issues raised by residents for example at local Police and Communities Together (PACT) meetings, tenant and resident associations and through ward members will be referred through tasking where a joint problem-solving response is required. Local action days will take place throughout the year – for example local Operation Champions and community clean up days.
- The Area Committee will expand its commissioning of West Yorkshire Probation Services to provide a Community Payback Team that will operate across the Inner East area. As well as demonstrating restorative justice to the community, the team of supervised offenders will undertake highly visible environmental improvements throughout the area and provide free labour to local community organisations.
- The Area Committee will continue its capital programme to improve environmental problems experienced around bin yards in neighbourhoods of terraced housing. In 2009/10 the programme will target refurbishment of the Clarks and Bayswaters.
- Tackling truancy on the streets and in other public areas is a priority. Working with Children’s Services, the Area Committee will commission Education Leeds and West Yorkshire Police to extend the locally funded Inner East Truancy Team to cover the whole of Inner East.

Area Committee: Outer East

Local Improvement Priorities and Key Actions for 2009/10:

Leeds Strategic Plan Theme: Culture

Enable more people to become involved in sport and culture by providing better quality and wider ranging activities and facilities.

- Area Management plays, and will continue to play, an instrumental role in the provision of playing pitches and sports facilities throughout Outer East Leeds along with its main partner, Parks & Countryside, during 2009/10. There are a number of projects planned with the largest being in Methley.
- The Methley sports project will provide football and rugby pitches, changing facilities and on site parking. The site will be screened from residential properties by soft landscaping. Area Management has obtained, or is in the process of obtaining, over £350,000 of funding for this project with the Area Committee awarding £83,000 of the cost. Meetings have been convened by Area Management with various funding bodies and bids have been submitted with decisions pending. In all cases the indications are that most, if not all, of the funding will be awarded. The funding bids include:
 - The Football Association - £100,000
 - The Rugby League - £100,000
 - Lefarge (Landfill) - £10,000
 - Grantscape (Landfill) - £50,000
 - Green Leeds - £20,000
- This project will provide much needed playing facilities in an area of very high demand in both rugby league and football from junior and adult teams. The project supports the LSP priority '*enable more people to become involved in sport and culture by providing better quality and wider ranging activities and facilities*' and the local ADP priority '*providing new and improved leisure facilities across Outer East Leeds*'.
- Area Management have also led the partnership in the community engagement process with local residents and local football and rugby teams. It has formed the Methley Sports Development Association which is a committee of football and rugby clubs in the area that will help oversee the development of the project and manage the facilities when the project has been completed.
- Other projects include the development of pitches at Thorpe Park, Skelton Woods and Fieldhead Carr. In two of these three projects Area Management have played a key role in bringing in funds from sources such as the Area Committee, Section 106 and Grantscape; it has also led on arranging the transfer of lands on lease to local clubs and providing follow up maintenance.

- The demand for good quality pitches for football and rugby is very high in Outer East Leeds and these projects will go some way to allaying that demand whilst at the same time contributing towards the overall portfolio of good quality sports facilities in the area. Without the input from Area Management with the support of its Area Committee none of these projects will be delivered in 2009/10.

Leeds Strategic Plan Theme: Learning

(i) enhance the skill level of the workforce to fulfil individual and economic potential (ii) increase the proportion of vulnerable groups engaged in education, training or employment

- The Area Management Team is working very closely with Jobs & Skills on the Worklessness project in Halton Moor & Osmondthorpe. This is a 12 month project, funded by Yorkshire Forward, supporting families in this area to obtain training and employment. The project provides intensive wrap around support to 20 identified families/ individuals in each area to encourage them to address the barriers they face in moving into and staying in work. The scheme will be delivered in partnership with a broad spectrum of statutory and voluntary sector service providers to effectively join up services and respond to individual needs. The project forms one part of the Neighbourhood Improvement Plan for the area which is being drawn up by Area Management in conjunction with its partners working in the area. The plan addresses this issue as well as community facilities, the environment, crime and ASB.
- The main focus of the worklessness agenda in Outer East will continue to be in Halton Moor & Osmondthorpe. However, the economic downturn has seen large increases in unemployment in areas where previously it has not been an issue. With Area Management being the lead service on community engagement it will continue to raise the profile of jobs, skills and training through a series of consultation events planned throughout the year working with partner agencies. The first of these events is planned in Garforth during summer 2009 where it will work with Learning Partnerships to engage people not in education, employment or training to get back into some form of education or work. Without the commitment of Area Management and the backing of its Area Committee these types of engagements would not happen beyond the inner city areas. This work supports the learning outcomes of the LSP and the ADP local priority to '*encourage initiatives which enhance the skill levels of the local workforce*'.

Leeds Strategic Plan Theme: Thriving Places

Reduce crime and fear of crime

- The Area Management Team in Outer East established 3 Neighbourhood Management 'Tasking Teams' in 2005 with the 3 Teams covering Garforth/Kippax & villages, Temple Newsam ward, Cross Gates & Whinmoor ward.

- This is now the main partnership network used to address the issues of anti-social behaviour, crime, community safety and environmental enforcement in the Outer East area. The membership includes ALMO's, Youth Service, High Schools, Social Services, WY Police, British Transport Police, Ward Members and many others. Area Management are the lead agency on the partnerships with responsibility for arranging, servicing and joint chairing the meetings, as well as leading on the follow up work to agreed actions.
- In response to increasing burglary rates across the area and ongoing issues of Hate Crime in Halton Moor and Osmondthorpe Area Management Teams will ensure that appropriate resources are targeted at these particular issues. Outer East Area Committee has awarded £40,000 of its Well Being fund to support the project work of the tasking teams. In 2009/10 Area Committees have also provided over £20,000 of capital funds to address burglary with over 100 properties target hardened. The outcome of this work is to increase public reassurance by making homes more secure whilst at the same time ensuring the Police target prolific offenders.
- Area Management and Area Committee along with its partners will keep Hate Crime at the top of its agenda with a greater emphasis on targeting the culprits responsible for Hate Crime in the area. This will be carried out through continued use of ASBO's, using CCTV footage as evidence, having warden and PCSO surgeries on the estate and better intelligence. The outcome of this work is to reduce crime and create a more stable community which mirrors the ADP local improvement priority to '*create safer environments by tackling crime and ASB*'.

Leeds Strategic Plan Theme: Enterprise and the Economy

Increase innovation and entrepreneurial activity across the city.

- In 2006 the Area Management Team submitted 5 bids for funding from the Town & District Centre capital programme and, of these, 4 bids were successful in obtaining funding. In April 2008 the first project, in Kippax, was completed: this project seeing major capital works carried out in Kippax High Street.
- 2009/10 will see the completion of the 3 remaining schemes in Garforth, Halton and Cross Gates with Area Management project managing all 3 schemes. These projects will be on site at the same time having been tendered as a combined package.
- Area Management Team will continue to take the lead in communication and consultation with local traders, local residents and Ward Members, to ensure that the project runs smoothly and the end product provides a real boost for these areas.
- The key actions and outcomes of the scheme are that by injecting capital improvements into these district centres this will make the centres more attractive and help to encourage new businesses to set up and increase footfall. The success of these schemes will be a product of the efforts made by Area Management Teams to consult as widely as possible on what traders and local

people want to see in their district centres; and by ensuring that all partners have been engaged from the start right through to the completion of the works.

- The work supports the LSP priority to '*increase innovation and entrepreneurial activity across the city*' and the local ADP priority of '*regenerating town and district centres.*'

Area Committee: Inner North East

Local Improvement Priorities and Key Actions for 2009/10:

Leeds Strategic Plan Theme: Culture

Consultation with residents has highlighted their wish to be engaged in more cultural and community based activities in their local area. The Area Committee has therefore identified a number of priority actions to be delivered in 2009/10 including:

- Empowering young people to be more involved in the development and running of community facilities and activities in the area. The priority for 2009/10 is to support the development of the young persons steering group at Mandela Centre in Chapeltown alongside a Management Committee.
- Improve facilities and increase the variety of sustainable activities provided from community centres in the area; for example heating, decorative, signage and frontage improvements to the Palace Centre.
- Encourage greater use of the parks and open green spaces by improving facilities such as:
 - ✓ Meanwood Park; including refurbishment of existing equipment and progressing longer term aspirations for green flag status
 - ✓ the development of facilities and creation of older children's playground in Roundhay Park and improvements to the The Bumps in Roundhay.
 - ✓ the 'green corridor spine' running from City Centre outskirts through Meanwood Valley and to the Ring Road.
 - ✓ King Alfreds/Stonegate Road Fields in Moortown
- Increase usage of building and promote usage of space for arts groups in the area.

Leeds Strategic Plan Theme: Health and Wellbeing

Tackling health inequalities is a priority for the Area Committee. The Inner North East area contains a number of neighbourhoods that fall within the worst 10% nationally, of which health indicators play a significant part. A specific issue within Inner North East is the relatively high infant mortality rate in the Chapeltown area.

- The Area Committee will commission additional activity through the Schools Sport Alliance for Inner North East, so that a wider range of sporting and positive activities for young people is available. In 2009/10 this will include a summer multi-sports camp at local high schools, caged football, a fishing course, stables project and motor bike mechanics.
- To deliver Operation Buzzer, a scheme targeting licensed premises to reduce underage sales of alcohol and the resultant high teenage pregnancy and poor sexual health rates.
- To develop local schemes to encourage healthy eating and more local food growing; including gardening and allotment schemes, shopping and volunteer support.

Leeds Strategic Plan Theme: Harmonious/Stronger Communities

Issues around community cohesion and crime continue to be a significant concern for residents and remain a key priority for the Area Committee. The following are examples of planned activity to address these issues.

- The Area Committee is keen to encourage greater participation of local residents participation in the setting of priorities and work of the committee. A minimum of three engagement events per ward will be held to involve residents in planning, prioritising and evaluating improvements to local services.
- To improve the attendance and support provided to community festivals, carnivals and fairs across the area by local services/agencies. Including;
 - ✓ Chapel Allerton Arts Festival
 - ✓ Chapeltown Carnival
 - ✓ Meanwood Festival
- To target coordinated preventative and enforcement activity in the neighbourhoods with highest recorded tensions and poorest community confidence.
- To deliver coordinated actions in the priority neighbourhoods of Beckhills, Chapeltown and Moor Allerton to tackle key inequalities identified through deprivation indicators.
- To work with Extended Services clusters and local organisations to deliver a greater range of activities for the whole community from community based facilities such as local schools and churches.

Area Committee: Outer North East

Local Improvement Priorities and Key Actions for 2009/10:

Leeds Strategic Plan Theme: Environment

Environmental issues are of key importance to the Outer North East Area. The Town and Parish Councils take a pride in their local environment, and there are numerous 'In Bloom' groups in the local villages. There are 14 conservation areas in the Outer North East area which play a key role in protecting those areas of special character, appearance or historic interest. Key actions under this theme are:

- Increase the number of local environmental projects such as bulb planting, herb gardens, fruit trees, seating, and litter bins provided by parish councils, community groups and other local organisations by offer grants from the Well being Environment Fund.
- Reduce dog fouling in identified problem areas by providing additional dog warden patrols at evenings and weekends, funded from the well-being fund. The wardens will provide advice to dog owners and where necessary issue fines.
- Funding of conservation area reviews for Barwick in Elmet, Linton, Bramham, Walton and Clifford, plus two new areas, proposed for designation as conservation areas - Collingham and Thorpe Arch Trading Estate; Community involvement is an essential part of the appraisal process and local residents and other interested parties will be encouraged to comment on the draft appraisal document so their views can be taken into account prior to the document being published.

Leeds Strategic Plan Theme: Thriving Places

The area does not have the high crime and anti-social behaviour levels of other parts of the city, but tackling these issues is still a priority for the local communities. For 2009/10 priorities actions under this theme are:

- Reduce crime and anti-social behaviour through local tasking meetings which provide the council, police, ALMOs, and other partners the opportunity to identify and target problem areas and individuals.
- Undertake days of action in local communities (for example Operation Champion) which address problems such as criminal activity, anti-social behaviour, truancy, untidy gardens, fly tipping, and other crime and environment related problems.

Leeds Strategic Plan Theme: Harmonious Communities

The numerous and geographically spread communities of the Outer North East area are served by 15 parish councils plus Wetherby Town Council in the Outer North East Area. There are also a number of voluntary organisations providing services and activities. Priorities for 2009/10 under this theme are:

- Deliver a range of sport and leisure activities for young people in local community venues to encourage active and healthy lifestyles.
- Give grants to voluntary sector groups including Maecare, Northcall, Open House and WISE to enable them to provide local services and activities in the communities they serve.
- Provide local people with the opportunity to have their say on the services and activities provided in their community by running a series of community engagement events in local venues. Feedback from events will continue to be used to inform the Area Delivery Plan, and other service plans.
- Continue to build on the good relationship already established with the Town and Parish Councils, by providing advice and guidance where appropriate on funding and delivering projects for their communities. We will also do our best to ensure that the Town and Parish Councils are consulted on issues which concern their community. The Wetherby and Harewood Town and Parish Council forum will continue to be supported as it offers the opportunity for debate and discussion on key issues affecting the Town and Parish Councils and the communities they serve.

Area Committee: Inner North West

Local Improvement Priorities and Key Actions for 2009/10:

Leeds Strategic Plan Theme: Transport

- The Inner North West of Leeds faces some considerable challenges related to the theme of Transport. The area's location just north of the city centre draws considerable traffic congestion along key routes during commuting times. Through the delivery of the ADP, the Area Management Team has identified two significant projects that will aim to reduce the number of car journeys.
- **The New Generation Transport (A660) Initiative** aims to provide high-quality public transport along three routes in the city to considerably reduce commuting time for users. For the Inner North West the route will run through Hyde Park and Headingley along the A660.
- Area Management team will support its partners at City Development and Highways to undertake a large scale consultation during the spring and summer followed by a submission of the business case to the Department for Transport. The scheme is planned to be complete and operational in 2015.
- **The Quality Bus Initiative (A65)** has been developed by Leeds City Council and Metro to provide a high standard of bus service along a highly congested 4KM part of the A65 route between the Inner Ring Road and Kirkstall Lane. The scheme will include extensive bus priority measures together with significant measures to benefit pedestrians and cycle routes in and out of the city.

- Final approval is anticipated from the Department for Transport towards the end of the 2009-10 financial year when work is due to begin on site. Work will continue throughout 2010 and 2011 with the scheme planned to be complete and operational in 2012.

Leeds Strategic Plan Theme: Environment

- **Environment Action Officer**
- The Area Management Team has identified significant areas of the Inner North West where targeted environmental enforcement action is required. Funded through the Inner North West Area Committee Well-being fund, an Environmental Action Officer to work in a defined area of Headingley and North Hyde Park to tackle environmental crimes in a proactive way.
- The post holder is due to start work in June and will address a range of issues including: fly tipping, domestic waste problems, commercial waste, littering overgrown hedges, bin left on the street fly posting. This work will have a direct impact on the quality of the environment in residential areas and town centres and will be monitored through the ADP.
- **Student Changeover.** Throughout the student changeover period (May, June and July each year) waste is often found in the street or left abandoned in the yards and gardens when students move out of their rented accommodation. This has a significant negative impact on visual impact of the area. Area Management Team has secured a considerable investment from Area Committee Well-being in 2009-10 to address this Issue. Through its leadership a multi-agency partnership will implement an action plan that includes the following areas of work:
 - Extra refuse collection vehicles services will provide a 7-day a week service collecting landfill waste from black bins and from the kerbside on continuous basis.
 - Extra bulky collection vehicles will collect bulky items of waste e.g. sofa's, TV's. To use this service residents need only place the bulky waste out onto the street alongside their black bin on the day that their bin is normally collected
 - A red bag service will be rolled out across the area whereby reusable items can be collected and sorted to reduce the volume of waste entering landfill.

Leeds Strategic Plan Theme: Thriving Places

- **Little London PFI**
- Leeds City Council is making a major contribution to the regeneration of Little London through a housing Private Finance Initiative (PFI). The Council has been awarded PFI credits by the government and is now in the process of securing a contractor for the works.

- The PFI contract with a private sector partner will be for the refurbishment of council properties, construction of new council homes, some environmental improvements and maintenance of the homes over a 20 year period. A community hub, comprising a Neighbourhood Housing Office, community centre and shops will be delivered through PFI project.
- Three bidding contractors submitted 'Detailed Solutions' to the Council in October 2008. The bidder submissions have now been evaluated and scored based on their strengths and weaknesses. From this process we can now announce that Regenter and Sustainable Communities 4 Leeds (SC4L) will go through to the next stage of the selection process. It is expected that Regenter and SC4L will submit final tenders by mid October 2009. These will be evaluated and a preferred bidder approved by mid November 2009. The preferred bidder will submit all designs for planning consent prior to the contract being let. The aim is to let the contract by April 2010 with the works and service programme to commence from July 2010.
- **Strengthening Our Approach to Locality Working**
- The Area Management Team will drive forward a significant increase in partnership working in priority neighbourhoods in 2009-10 to address the challenge a loss investment from Safer Stronger Communities Fund and Neighbourhood Renewal Fund.
- In Little London, the Area Management Team will lead an in-depth process of consultation with local stakeholders to agree how remaining resources can best be targeted at the improvement priorities for the next three years. Through this action the Area Management Team seek to redefine the role of the Little London Partnership and lead a 'call to action' for partners identify ways of improving service delivery.

Area Committee: Outer North West

Local Improvement Priorities and Key Actions for 2009/10:

Leeds Strategic Plan Theme: Enterprise and the Economy

- The Area Committee will continue to deliver improvements to their town centres through a number of projects supported with funding from the Town and District Regeneration scheme. These include completion of the works to Otley Market Place and progression of the works to improve the High Street in Yeadon. This scheme sees a near £1m pound investment in improvements to the High Street including resurfacing and new paving as well as new planting schemes and new street furniture installed.
- This year will also see the refurbishment of the clock from the former Parkinson factory in Guiseley and its relocation to the newly created car park on Netherfield Road, close to Guiseley train station. Both the car park and the restoration of the clock have long been aspirations for the local community and through the work of the Area Committee and officers these projects will be completed during 2009. Also underway is the redevelopment of the former Horsforth library into new

offices for area management and a brand new youth centre for Horsforth. This project as well as providing much needed office accommodation and facilities for young people, also ensures the future use for a currently empty building on the main street of Horsforth. Changing this building into a local resource is essential in maintaining the vibrancy of Town Street and demonstrating the Councils' commitment to the area.

Leeds Strategic Plan Theme: Environment

- Care of the local environment continues to be a high priority for the Area Committee and improvements to the delivery of services will continue to be developed through the Area Committee's Streetscene and Environment sub group, working in partnership with officers from the relevant departments and agencies. As well as affecting change in the delivery of services, the sub group will be looking to develop appropriate monitoring and reporting procedures, to ensure that any changes are effective.
- The Neighbourhood Improvement Plan for the Weston Estate in Otley will continue to be supported by the area management team and partners to deliver on local improvement priorities. A new action plan will be developed for Horsforth. A sample survey of the local neighbourhood has been carried out by West Yorkshire Police and an action plan for the area is now being developed alongside partners. Area Management will lead on the delivery of actions within the plan to improve the local environment for the residents of the area.
- Following on from the successful delivery of a schools recycling project across the area, the Area Committee will this year be looking to develop and support an Energy Saving project for local schools to help increase the schools awareness of social responsibilities and energy efficiency.

Leeds Strategic Plan Theme: Culture

- Area Management are involved with the delivery of a programme of community consultation for the PFI funded wellbeing centre for Holt Park. This project will see considerable investment into the area in the form of a new swimming pool, leisure centre and health centre and area management will deliver appropriate consultation workshops alongside Sport and Active Recreation, NHS Leeds, Adult Social Care and others to ensure that the needs and aspirations of the local community are met.
- The Area Committee will continue to invest in local cultural projects including support for libraries, galas and festivals such as Otley Carnival. Horsforth Gala and Yeadon Carnival as well as projects such as the relocation and restoration of the Horsforth 'cup and ring' project. This project again meets the aspirations of the local community by ensuring that an historical monument is returned to the local area.

Area Committee: Inner South

Local Improvement Priorities and Key Actions for 2009/10:

Leeds Strategic Plan Theme: Culture

- The Area Committee has identified as a priority the improvement of its community centres to deliver a range of sporting and cultural activities particularly in those areas with high levels of social disadvantage and exclusion. For example, by responding to local residents' concerns regarding youth crime and the misery that youth crime brings to individual and communities, the area committee will invest capital well-being funds to support an outdoor improvement scheme at Old Cockburn Community Centre, delivered through a reparation project. The partnership approach and funding has helped to lever additional funding and resources including a BIFFA award of £2,500 and staffing support from Joseph Priestley College. This will serve to increase the cumulative impact of the project – potentially enhancing the skills and motivation prospects of disaffected young people working on the project and at the same time maximising benefits for the local community through an improved outdoor area at the centre including mini-golf, garden and vegetable plots for public use.

Leeds Strategic Plan Theme: Enterprise and the Economy

- The Area Committee has recognised that in these testing economic times it is even more crucial that it works with partners to support communities and has an important role to play in supporting the council to be able to respond to the recession. They are committed to helping residents of inner south Leeds through the economic downturn by developing skills and training for employment, including the delivery of three key partnership events in Middleton – Reach Out Research, Beat the Credit Crunch and a Jobs & Family Learning Fair.
- Information, advice, tips and hints ranging from advice on how to reduce outgoings and check benefit entitlement will be on hand. There will be partner representation from jobs and skills, alcohol and smoking cessation services, toy library, allotments, affordable clothing and advice on how to prepare cheap but healthy, homemade food.

Leeds Strategic Plan Theme: Transport

- The Area Committee recognise that improving connectivity is vital to improve access for all key services, particularly health, education and employment. Linked to regeneration schemes, the area committee and its partners will implement a strategy for bringing Holbeck Urban Village closing together with Beeston Hill and Holbeck regeneration areas on issues ranging from housing to retail and business support to community safety issues. For example they will improve selected walking and cycling routes to improve connectivity to the city centre and other destinations for the communities of Beeston Hill, West Hunslet, Holbeck and Holbeck Urban Village through the investment of well-being funds to

jointly fund the installation of improved lighting and general condition of walkways and motorway underpasses.

Leeds Strategic Plan Theme: Health and Wellbeing

- The area committee are committed to developing a coordinated, effective approach to preventing and addressing teenage pregnancy that will complement and contribute to tackling key outcomes of the Leeds Strategic Plan particularly in relation to education and worklessness. This will be achieved through integrated programmes that address access to information, contraception and services, as well as wider factors such as aspiration and parental engagement. The area committee will invest well-being funds to help deliver a range of these activities including piloting the sexual health risk and resilience model in South Leeds High and Cockburn High School.

Area Committee: Outer South

Local Improvement Priorities and Key Actions for 2009/10:

Leeds Strategic Plan Theme: Culture

- In these difficult economic times the Area Committee recognises the need to provide the community with a range of quality community buildings that are well maintained and well used for community activities. The Outer South Community Centres Sub Committee is the vehicle to achieve this priority through delivering a Facilities Management Plan in conjunction with Property Management and Lettings.
- Having established the Morley Literature Festival, the Area Committee has managed its development into the showcase event for Morley. Building on the success of the three previous festivals, which have brought thousands of people to festival events in Morley, 2009 will see another strong programme of headline authors at Morley Town Hall, authors in schools, community events that encourage family learning and a range of workshops that develops community pride and encourages visitors to Morley. The Area Committee provides £15,000 Well being funding to the festival which aims to secure match funding from public and private investment including Find Your Talent, Arts@Leeds, Awards for All and local businesses.
- Area Management will continue to use the strong partnership with Parks and Countryside to support the Area Committee priority to develop community provision at parks across the Outer South. At Smithy Lane Recreational Ground, Tingley and Thorpe Recreational Grounds, Ardsley, Area Committee has provided funding to progress these schemes. The former with £35,000 Area Committee capital Well being funding being matched with the following funding:
 - £25,000 secured from Aire Valley Homes
 - £67,000 application to Play Builders

- £20,000 application to Youth Capital Fund
- £5,000 Foundation for Sport
- £5,000 Green Leeds application in, awaiting tenders before it can progress further

Leeds Strategic Plan Theme: Enterprise and the Economy

- The severity of the current economic downturn has reinforced the Area Committee's commitment to the regeneration of the town centres of Morley and Rothwell. In conjunction with Morley Town Council, the committee will continue to employ a Town Centre Manager who will work with local traders and businesses to make both towns attractive to visitors and shoppers. This work will include the development of an extensive and varied programme of events including street entertainers and markets. Area Management, with Ward Members are the drivers of this project, ensuring the Town Centre Management project delivers its aims through a clear action plan and that meets the Area Delivery Plan improvement priority to increase the vitality and viability of Rothwell and Morley Town Centres. This local ADP priority contributes towards the Leeds Strategic Plan outcome to uncrease entrepreneurship and innovation through effective support to achieve the full potential of people, business and the economy.
- In addition and as part of the Councils Town and District Centre programme significant proposals will be brought forward for the regeneration of Morley Bottoms.

Leeds Strategic Plan Theme: Environment

- The Area Committee having engaged with communities in its area recognises the enormous pressures impacting on some neighbourhoods. Providing a quality environment for its residents is a priority for the Area Committee. To address this the Area Committee has tasked its Cleaner Neighbourhoods Sub Group to work in partnership with Aire Valley Homes and other agencies to deliver initiatives such as community skip provision, monthly Environmental Pride clean ups, and targeted schemes to improve our neighbourhoods.
- To ensure the individual character and identities of Outer South communities are conserved in the built environment, the Area Committee has commissioned three Conservation Audits. These audits in Morley and Rothwell will be supported with the completion of an Area Committee funded Design Statement being delivered by a local community group in Oulton and Woodlesford.

Leeds Strategic Plan Theme: Health and Well being

- The Area Committee regards children and young people as being one of the most vulnerable groups in our society. In recognition of this, the Area Committee has commissioned partners to collaborate in using scarce resources more effectively to deliver a broad range of out of school activities. This increased programme of activities across the Outer South will provide much needed

diversionary activities for young people and so reduce offending and anti social behaviour in our neighbourhoods.

- The Area Committee is committed to providing services to the most needy in our society. It regards the elderly as a priority. To address this it will commission two Garden Maintenance Schemes that will deliver a service to 200 elderly and vulnerable residents in Outer South.

Leeds Strategic Plan Theme: Stronger Communities

- The Area Committee will continue to support its more deprived areas through a programme of Neighbourhood Improvement Plans, encouraging residents to take more responsibility for their neighbourhoods and work with partners to deliver improved services and develop community pride in the area.
- To support this work the Area Committee has commissioned a Priority Neighbourhood Worker who will deliver a programme of Neighbourhood Improvement Plans to support priority neighbourhoods enabling them to tackle issues such as community safety, the environment and increasing provision for young people.
- The Area Committee is committed to supporting the work of local voluntary and community groups, it believes that the services provided by this sector are an essential element of life in our area. The Area Committee will continue to provide Small Grants and a Community Skip Service to support the voluntary and community sector.

Area Committee: Inner West

Local Improvement Priorities and Key Actions for 2009/10:

Leeds Strategic Plan Theme: Culture

- Engaging and enabling more people to become involved in sport and culture is a key priority of the Inner West Area Committee. This will achieve better co-ordinated, quality and wider ranging activities and facilities, whilst improving a person's health and wellbeing and strengthening and building cohesive communities.
 - I Love West Leeds Festival, Breeze events, Armley Fun Day, Bramley Carnival and other community events in Inner West Leeds.
 - Summer Bands concerts.
 - Improve the participation of all pupils through an 'Out of School' activities pilot
 - Delivery of a Sports Programme 2009/10 in inner west wards.

Leeds Strategic Plan Theme: Enterprise and the Economy

- In this current economic downturn, the Inner West Area Committee is keen to see actions to encourage new business growth and the sustainability of local

businesses. The Inner West Area Committee also acknowledges the importance of improving the vitality and viability of Armley town centre for workers, residents and visitors, reversing the physical decline and increasing the popularity of the area as a desirable place to work and shop.

- In the District Centre of Armley implement the public realm works as part of the Town and District Centre Scheme and the group repair improvements as part of the Townscape Heritage Initiative.
- Establish and co-ordinate business initiatives in Armley to help reinvigorate local trade and encourage visitors to the area and support local businesses to sustain trade.
- Develop the West Leeds LEGI catalyst centre as a hub for new business support and further investigations to progress the development of a new and innovative Business Support Centre.

Leeds Strategic Plan Theme: Transport

- This is an important feature of the Leeds Bradford Corridor work, the route between Leeds and Bradford is one of the key road and rail movement patterns in the City Region. Ensuring connectivity and accessibility across varying modes of transport is a priority.
 - Connect people across West Leeds and to and from Bradford in a safe and sustainable manner.
 - Develop a plan for encouraging cycling along the canal tow path.
 - Support investigations into improved cycle routes and links to local facilities.

Leeds Strategic Plan Theme: Thriving Places

- Supporting strategies to reduce worklessness and debt problems are a priority of the Inner West Area Committee in this current economic downturn, and the Inner West Area Committee supports the work of partners and agencies in delivering support to families and individuals. Making sure the social and economic priorities are aligned with the physical improvements is key to delivering the West Leeds Gateway and Leeds Bradford Corridor programmes.
 - Reduce worklessness across the city with a focus on deprived areas, through finding opportunities for those unemployed to work with businesses and gain skills and training and delivering jobsearch activities through a number of delivery sites.
 - Deliver the Worklessness Pilot in New Wortley, Wyther and the Fairfield neighbourhoods.
 - Promote and expand Leeds City Credit Union and Bramley Credit Union in deprived neighbourhoods.
 - Support the delivery of the Inner West Debt Advice Pilot.
 - Develop a strategy to improve social, economic and physical improvements to Leeds Bradford Corridor and West Leeds Gateway programmes.

Leeds Strategic Plan Theme: Harmonious / Stronger Communities

- The Inner West Area Committee is keen to support community development work to help enhance cohesive communities through local forums, community engagement, the community cohesion project and intergenerational activities to help increase a sense of belonging and pride in local neighbourhoods. Along with the promotion of community centres as local community hubs and valuable assets in engaging with residents in deprived communities
- Deliver an intergenerational/ celebrating diversity event in Bramley & Stanningley ward. Accessing hard to reach groups, both young people and those aged over 45 years.
- Development of viable community centres in deprived neighbourhoods through the Community Centre Consortium to address the funding issues and deliver a more sustainable management model.
- Deliver the Armley Community Cohesion project.
- Deliver the Armley and Bramley forums, ensuring representation and diversity.
- Investigate web based approaches and resident panels to enhance and widen community engagement.

Area Committee: Outer West

The Outer West Area Delivery Plan identifies a range of activities under each of the Leeds Strategic Plan themes. This section highlights what is being delivered by Area Management and partners under the three themes of Enterprise and the Economy, Transport and Harmonious Communities. These have been selected to:

- demonstrate the Area Committee's determination to tackle the impacts of the recession and address worklessness in its area,
- show how the Area Committee is promoting accessibility to a range of services via public transport, walking and cycling and delivering improved connectivity with Bradford
- highlight the key role of the Area Committee and Area Management Team in promoting strong, sustainable and harmonious communities

Local Improvement Priorities and Key Actions for 2009/10:

Leeds Strategic Plan Theme: Enterprise and the Economy

- Through funding a Town Centre Manager through its Well-being budget, the Outer West Area Committee is supporting the improvement priority of 'increasing [international communications], marketing and business support activities to promote the [city/area] and attract investment'. The Area Committee consider this to be particularly important in the current economic climate. It is considered vital to support the viability of town and district centres within the area to ensure that a

range of facilities are available to all in easily accessible locations. Examples of some actions which have been identified to address these issues are:

- Complete Pudsey and Farsley Town & District Centre Regeneration schemes and ensure other investment in Pudsey such as Metro's £2 million bus station and the West Leeds Country Park visitor centre compliment this investment
- Continue to fund and manage the Town Centre Manager post for Pudsey (and Armley) to support town centre businesses, deliver a range of events and increase visitor numbers
- Town Centre Manager to arrange free training through Business Link for town centre businesses in visual merchandising, advertising and accounting to improve the customer experience in Pudsey town centre
- The Area Management Team in partnership with Job Centre Plus will drive the delivery of the 'Worklessness Action Plan' for the Farnley and Wortley ward. The plan aims to reduce the Working Age Claim rate in the worst performing neighbourhoods by 2%, a reduction of 44 in the ward. Partners signed up to deliver this plan are BEST, Working Links, Jobs and Skills, Action for Employment (Work and Pathways), Learning Partnerships and 4 Families project.

Leeds Strategic Plan Theme: Transport

- The Area Delivery Plan is also focused on meeting the Local Improvement Priority of 'deliver and facilitate a range of transport proposals for an enhanced transport system, including cycling and walking'. In Outer West the aim is to promote safe and sustainable access within neighbourhoods, across Outer West and into Inner West and Bradford. The ADP also recognises the importance of improving safety for all users. The following actions within the ADP will help to deliver these aims:
 - Commission a feasibility study for extension to New Pudsey Park and Ride through the Leeds Bradford transport task group
 - Support Metro in the development and delivery of a new £2 million bus station for Pudsey town centre and once it is constructed ensure that it acts as a catalyst for regeneration, integrated with other town centre improvements such as the park, visitor centre and market
 - Implement a 20 mph zone in the Dragons area of Wortley to address road safety issues

Leeds Strategic Plan Theme: Harmonious Communities

- The Outer West Area Committee is keen to increase community engagement through its work and promote strong and cohesive communities throughout its area, with a particular focus on inter-generational work to reduce incidences of anti-social behaviour. Actions to promote harmonious communities within Outer West are included within the ADP, for example:

- Developing Local Area Management Plans (LAMPs) for the Bawns, Heights & Gambles estates to improve these areas through partnership working and improve the performance of these areas in terms of deprivation indicators
- Deliver a junior wardens scheme in the Bawns, Gambles and Heights estate through Groundwork Leeds. This will deliver environmental improvements and promote community cohesion
- Support festivals such as I ♥ West Leeds and Farsley Community Festival and the development of the Pudsey Carnival to strengthen inter-generational relations
- Deliver a 'Winter Warmer Supper' for young and older people in the Gamble Hill neighbourhood in partnership with the Youth Service, Armley Juniors, Armley Helping Hands and Bramley Elderly Action to reduce anti-social behaviour and improve inter-generational communications.